Managing extended practice

Is there a place for 'distributed regulation'?

June 2010



About CHRE

The Council for Healthcare Regulatory Excellence promotes the health and well-being of patients and the public in the regulation of health professionals. We scrutinise and oversee the work of the nine regulatory bodies¹ that set standards for training and conduct of health professionals.

We share good practice and knowledge with the regulatory bodies, conduct research and introduce new ideas about regulation to the sector. We monitor policy in the UK and Europe and advise the four UK government health departments on issues relating to the regulation of health professionals. We are an independent body accountable to the UK Parliament.

Our aims

CHRE aims to promote the health, safety and well-being of patients and other members of the public and to be a strong, independent voice for patients in the regulation of health professionals throughout the UK.

Our values and principles

Our values and principles act as a framework for our decision making. They are at the heart of who we are and how we would like to be seen by our stakeholders.

Our values are:

- Patient and public centred
- Independent
- Fair
- Transparent
- Proportionate
- Outcome focused

Our principles are:

- Proportionality
- Accountability
- Consistency
- Targeting
- Transparency
- Agility

Right-touch regulation

Right-touch regulation is based on a careful assessment of risk, which is targeted and proportionate, which provides a framework in which professionalism can flourish and organisational excellence can be achieved. Excellence is the consistent performance of good practice combined with continuous improvement.

General Chiropractic Council (GCC), General Dental Council (GDC), General Medical Council (GMC), General Optical Council (GOC), General Osteopathic Council (GOSC), Health Professions Council (HPC), Nursing and Midwifery Council (NMC), Pharmaceutical Society of Northern Ireland (PSNI), Royal Pharmaceutical Society of Great Britain (RPSGB)

Contents

1.	Introduction	1
2.	What do we mean by 'extended practice'?	2
3.	How do the regulators currently manage extended practice?	4
4.	Development of 'distributed regulation'	7
5.	Is there a place for distributed regulation?	9
6.	Sharing responsibility for extended practice	11
7.	Conclusions and recommendations	12
Ann	nex 1: List of organisations who responded to our Call for Information	14
	nex 2: Regulators' approach to professionals acting within their competence and ring up to date	

1. Introduction

- 1.1 Health professionals are increasingly extending their practice into areas overseen by other regulators, such as podiatrists undertaking surgery, or into areas that are currently unregulated, such as nurses performing acupuncture. These extended roles can deliver benefits for patients and the public and provide development opportunities to professionals, whilst enabling health services to react flexibly to the increasing pressures being imposed upon them.
- 1.2 The Secretary of State for Health and Ministers in the Devolved Administrations asked CHRE to provide advice and recommendations on how regulators might respond in these circumstances. This paper outlines how thinking around 'extended practice' has evolved, identifying the risks associated with the extension of practice and assessing how regulators currently deal with these circumstances.
- 1.3 We were also asked to consider a proposed model of 'distributed regulation' as a response to these issues. Under this approach, professionals who extend their practice into another profession's domain would be subject to a set of standards agreed by all the regulators. Instead of requiring professionals to be dually registered, meeting the standard would be indicated by a marking or 'annotation' on their original register entry.
- 1.4 This work follows our report on *Advanced Practice*² in 2009, which examined whether advanced practice is a regulatory issue. It concluded that much of what is called advanced practice reflects career development and does not warrant additional statutory regulation. However the report went on to say:

 'If an area of practice within a profession develops which poses different types of risk to patients and requires new standards of proficiency to be performed safely, which are clearly distinct from the range of those ordinarily associated with the profession, regulatory bodies need to ensure their processes capture this.'
- 1.5 To inform this report, we issued a *Call for Information*³ to the regulators, stakeholder organisations, professional bodies, Royal Colleges and our public and professional networks to understand some of the issues associated with professionals who extend their practice and their views on the proposed model of distributed regulation. A list of respondents can be found in Annex 1.
- 1.6 This report is underpinned by a focus on public protection and patient safety, and is guided by our firm belief in the value of right-touch regulation. It explores the issue from the perspective of identifying the risks and the appropriate response to them. It does not make any judgements on the appropriateness of professionals undertaking certain clinical practices.

² CHRE. 2009. Advanced Practice. London: CHRE.

³ CHRE. 2010. Distributed regulation – A call for information. London: CHRE.

⁴ Right-touch regulation is based on a careful assessment of risk, which is targeted and proportionate, which provides a framework in which professionalism can flourish and organisational excellence can be achieved. Excellence is the consistent performance of good practice combined with continuous improvement.

2. What do we mean by 'extended practice'?

- 2.1 We use the term extended practice to describe those circumstances when a registered health professional undertakes clinical tasks or roles usually associated with another profession.⁵ It may be that an individual is only occasionally required to use a skill associated with extended practice. Throughout this report, however, we use the term when these tasks are performed as part of the health professional's *primary* function. This could be in an area of unregulated practice, or in an area currently overseen by another regulator.
- 2.2 Extended practice does not refer to the separate practice of two distinct professions this is explored in Section 5. We focus only on registered professionals, and therefore have not considered the issue of unregulated practitioners working in unregulated areas. Neither have we considered the regulatory issues that would arise when a new healthcare role is carried out by someone who had not previously qualified and registered as a health professional, for example individuals who directly enter roles such as physician assistants.
- 2.3 Extended practice includes the development of a number of new healthcare roles that have required a registered health professional to extend their practice into areas formerly associated with another profession. This happens frequently within the NHS. We are aware, for instance, that there are approximately 690 emergency care practitioners in England⁶ and approximately 160 podiatrists who undertake surgery in the UK.⁷ These new roles are not statutorily regulated in their own right. Details about some of their responsibilities and training requirements are provided below.

Emergency care practitioners

Emergency Care Practitioners provide care to patients in non-elective settings using the skills of paramedics and other professionals, such as specialist nurses.⁸ They are required to be registered with the NMC or the HPC as nurses or paramedics respectively, and to have undertaken additional training usually with a higher education institution.⁹

Physician assistants (anaesthesia)

Physician assistants (anaesthesia) are qualified to administer anaesthesia under the supervision of an anaesthetist (a medically qualified doctor). Practitioners undertake a 27 month programme of postgraduate training, which leads to a Postgraduate Diploma in Anaesthetic Practice. Their scope of practice is defined by Department of Health guidance, with their competencies developed and assessed by the Royal College of Anaesthetists.

⁵ This does not include any managerial or administrative duties that an individual may undertake.

⁶ The NHS Information Centre

⁷ The Society of Chiropodists and Podiatrists

⁸ NHS Careers

⁹ NHS Jobs

¹⁰ Department of Health. 2007. A toolkit to support the planning and introduction of training for anaesthesia practitioners. London: DH; Department of Health. 2007. The Anaesthesia Practitioner Curriculum Framework. London: DH

Podiatrists who undertake surgery

Podiatrists who undertake surgery are registered with the HPC, have undertaken post-registration training and are able to surgically manage bone, joint and soft tissue disorders within the foot, often under local anaesthetic. After a three year undergraduate degree in podiatric medicine, graduate podiatrists must complete a minimum of one year's post-registration practice before commencing a Masters degree in the Theory of Podiatric Surgery. Completion of the Masters and a further two years of surgery training (minimum) leads to Fellowship of the Society of Chiropodists and Podiatrists' Faculty of Podiatric Surgery.¹¹

11 The Society of Chiropodists and Podiatrists and advice from the Scottish Government Health Department.

3. How do the regulators currently manage extended practice?

- 3.1 There are two main areas of risk to patient safety that might be associated with registered professionals extending their practice:
 - Professionals (and their supervisors) might be unclear about the standards for practice that they should be working to in their extended role
 - Regulators might not be equipped to manage fitness to practise issues in areas of extended practice.

In this section we discuss how the regulators are currently managing extended practice, illustrating how these new risks are handled with existing regulatory approaches.

- 3.2 The regulators state in their codes of practice that their registrants must only practice where they are competent to do so. The GCC, for instance, states that 'Chiropractors must recognise and work within the limits of their knowledge, skills and experience'. This places the onus on the health professional to know the limits of their professional practice, and to operate within it. The codes also place the emphasis on the professional to stay up to date in their professional knowledge, skills and practice. See Annex 2 for details of how each regulator addresses these issues. These expectations consequently inform the standards against which concerns about fitness to practise can be assessed.
- 3.3 Some of the regulators, such as the GDC, have produced guidance on the activities its registered professions are trained and competent to undertake. The HPC has taken a different approach. They do not collect information on scope of practice, nor do they prescribe the areas in which their registrants work, 'Instead, registrants must ensure that they practice safely and effectively within their chosen scope of practice'. The GOsC is currently developing its scope of practice for osteopaths, but reaffirmed that 'regulators should regulate the whole practice of those they register'.
- 3.4 Some regulators told us that registered professionals who use unregulated (e.g. complementary) therapies in their practice are still subject to the regulator's standards of ethics and behaviour. The GDC told us that these standards still apply even if these therapies are used outside of dental treatment. The NMC Code states that 'You must ensure that the use of complementary or alternative therapies is safe and in the best interests of those in your care'. Codes also make provision for ensuring that patient and public trust in the profession is not undermined by a registrant's practice. We note that there may be additional risks associated with registered professionals undertaking unregulated practices; that a patient may make an assumption about the evidence base of certain treatments.
- 3.5 Responses to our call for information highlighted a number of examples of regulators working together to manage regulatory issues when professionals' practice is extended.

¹² GCC. 2005. Code of Practice and Standard of Proficiency December 2005 to June 2010. London: GCC.

¹³ HPC response to our Call for Information.

¹⁴ NMC. 2008. The code. London: NMC.

3.6 Example 1: Oral and maxillofacial surgeons

It used to be the case that oral and maxillofacial surgeons had to be dually registered with the GDC and the GMC. The legal requirement to hold dual registration was removed as both regulators saw it as unnecessary and overburdensome. Oral and maxillofacial surgery ¹⁵ is a medical specialty and in order to be included in the GMC's specialist register, these practitioners are now only required to be registered with the GMC. The legal requirement to be dually *qualified* remains. The GMC told us:

"...it was felt to add no regulatory value in terms of public protection, but did impose a financial and regulatory burden on the practitioners concerned...A small number of doctors have chosen to retain their dual registration, but the public does not receive an additional layer of protection where this is the case."

3.7 Example 2: Doctors and sight tests

The GOC told us that 'the Opticians Act 1989 enables both a registered optometrist (registered with the GOC) and a registered medical practitioner (registered with the GMC) to test the sight of another person and fit and supply optical appliances.' On the 'rare occasions' that a complaint has been made to the GOC involving a doctor performing a sight test, it has been referred to the GMC.

3.8 Example 3: Dentists and radiography

The GDC told us that dentists often have to carry out additional practices for which they are not separately registered. This includes taking and interpreting radiographs. ¹⁶ This is allowed through their GDC registration and as such, they are not required to be registered as radiographers (through the HPC). The GDC requires dentists who undertake this practice to follow the relevant current standards, and would seek appropriate expert advice as part of any investigation of concerns about a professional's fitness to practise.

3.9 Example 4: Maxillofacial prosthetists and technologists

The GDC told us that maxillofacial prosthetists and technologists (MPTs)¹⁷ were intended to be a distinct dental care group, to be registered with the HPC. However, this transition has not taken place, and the group remains registered as dental technicians in the knowledge that 'their scope of practice goes far beyond that of other registered dental technicians'. In the event of a fitness to practise case, the GDC told us that suitable expert advice would be sought.

3.10 Example 5: Bassilious v GMC (2008)

This case concerned an anaesthetist who carried out, on a part-time basis, conscious sedation in a dental surgery. He was still functioning as a medical practitioner, but guidelines on the use of conscious sedation had been produced by the Department of Health in relation to primary dental care. The GMC's case made extensive use of the guidelines. The Panel treated the guidelines as 'not totally

¹⁵ Oral and maxillofacial surgery is the surgical specialty concerned with the diagnosis and treatment of diseases affecting the mouth, jaws, face and neck.

¹⁶ Similarly chiropractors, in their pre-registration training, have to demonstrate that they are competent to take and interpret x-rays. When they perform these functions they are required to comply with the relevant legislation (GCC response to our Call for Information).

¹⁷ MPTs are responsible for restoring function and appearance to patients following surgery, trauma or an abnormality.

binding' but 'one of a number of sources to which he was properly required to have regard in order to determine how to practice safely.'18

- 3.11 Example 6: Sharing information
 The HPC, NMC¹⁹ and GOC told us that they have the power to take action against a registrant following a finding of impairment by another regulator. We understand that the other regulators have a similar ability to take action in these circumstances.²⁰
- 3.12 These examples illustrate to us how regulators are taking a pragmatic and proportionate approach to regulating practice that transcends traditional professional boundaries. These examples have not involved the introduction of additional or complex systems of regulation but require regulators to share information with each other where care crosses traditional boundaries. We support this approach. Interrogation of CHRE's fitness to practise data has not revealed any specific issues, or a disproportionately high number of cases, for professionals in the extended roles identified in Section 2.

18 Legal advice received by CHRE. Bassilious v General Medical Council [2008] EWHC 2857

¹⁹ The Nursing and Midwifery Order 2001 (Article 11 (1)(a)(v)) gives the NMC the power to take action following a finding from another body

²⁰ PSNI raised a concern that misconduct issues for dual registrants could come to the attention of one regulator but not the other. This can be an issue for individuals practising in more than one profession, or in the same profession in different countries. In response, PSNI has developed an information sharing protocol with the Pharmaceutical Society of Ireland in relation to fitness to practice cases involving registrants in both countries.

4. Development of 'distributed regulation'

4.1 The concept of 'distributed regulation' has evolved through a number of policy documents since 2006, as outlined below in Table 1. It was developed as a possible way to ensure that new and extended roles would be regulated, but as an alternative to full statutory regulation.

T-1-1- 4 . 1 !-4 - 4	t l'	- 414 -1!		
ו אוויו בוחבו	f policy document	e tnat diecilee	aictrini itaa	rani ilation
Table L. List Of	DUILUV UUUUITIUTII.	ง แาณ นางบนงง	นเงแทนแบน	Tedulation

Date	Report
July 2006	The regulation of non-medical healthcare professionals: A review by the Department of Health
February 2007	Trust, Assurance and Safety – The regulation of health professionals in the 21st century
May 2008	Distributed regulation model – Discussion paper, Scottish Government Health Directorates Extending Professional Regulation Implementation Group
July 2009	Extending professional and occupational regulation - The Report of the Working Group on Extending Professional Regulation

- 4.2 The early focus of the concept was on a number of new roles that had emerged within the NHS. In 2006 *The regulation of non-medical healthcare professionals*²¹ recommended the urgent statutory regulation of the following roles:
 - Surgical care practitioners
 - Anaesthesia practitioners
 - Medical care practitioners
 - Emergency care practitioners
 - Endoscopy practitioners.
- 4.3 The 2006 report proposed a system of 'distributed regulation' to enable an individual in one of these groups to remain registered with their existing regulator. In order to do so, the individual would have to meet the standards set by a 'lead regulator'. This, it was argued, would avoid costly and bureaucratic dual regulation, whilst recognising the degree of loyalty that professionals can feel 'to the specific group in which they were first registered'.²² This idea was based on the assumption that these new roles would soon be regulated in their own right as a way of managing any direct entrants into these roles.²³ A commitment to explore the

23 By definition, direct entrants to these new roles cannot extend their practice, and discussion of the appropriate regulatory response in these circumstances falls outside the scope of this report.

²¹ Department of Health. 2006. *The regulation of non-medical healthcare professionals: A review of the Department of Health.* London: The Stationery Office.

²² Ibid.

- practicality of a system of 'distributed regulation' was then outlined in *Trust, Assurance and Safety.*²⁴
- 4.4 The concept developed further to encompass roles with an 'extended' scope of practice. An example used in the *Distributed regulation model Discussion paper* (2008) describes podiatrists who undertake surgery as a possible candidate for the distributed model:
 - "...a podiatrist registered with the Health Professions Council (HPC) may wish, or be required, to undertake podiatric surgery, for which standards relating to practice would be agreed, in partnership, between the Royal College of Surgeons and the Society of Chiropodists and Podiatrists and would be endorsed by the General Medical Council (GMC) and accepted by the HPC."
- 4.5 It has since been proposed to us that the distributed model could be used to develop standards in areas of practice that are currently unregulated, such as acupuncture. In theory, these standards would be developed by a 'lead regulator', and would then be endorsed by all of the other regulators. This would mean that any registered health professional who extends their practice into one of these areas would have to adhere to these agreed standards. This would have the advantage of ensuring professionals work to the same standards, irrespective of their initial registration.

²⁴ Department of Health. 2007. *Trust, Assurance and Safety – The Regulation of Health Professionals in the 21st Century*. London: The Stationery Office.

5. Is there a place for distributed regulation?

5.1 Table 2 below summarises the potential advantages and disadvantages associated with the proposed model of distributed regulation. This draws on arguments made in policy papers, responses to our call for information and existing research.

Table 2: Advantages and disadvantages of the model of 'distributed regulation'

Advantages

- It could provide safeguards by ensuring that practitioners have to meet agreed standards in areas of extended practice, irrespective of their initial registration
- It would address concerns about a gap between the requirements of basic registration and the extended practice that some professionals are undertaking
- It would be an alternative to a full statutory model of regulation for areas of extended practice
- It would prevent the need for costly dual registration in areas of extended practice
- If two regulators come to different conclusions about a fitness to practise case, it could undermine public confidence in regulation.

Disadvantages

- It is not a proportionate response to a problem which is difficult to identify or quantify
- Professional regulation is already complex and this could add a further layer of complexity
- Persuading regulators to lead on developing standards, and getting remaining regulators to endorse them, could be difficult
- It could be confusing for patients and the public when complaining about certain professionals
- The system could appear to be shaped around the convenience of professionals rather than the needs of patients and the public
- It could inhibit innovation and the development of practice if a professional's scope of practice is defined too rigidly
- Criteria and processes would need to be identified to decide which areas of practice warrant the additional standards
- Displaying information on standards on a register entry that relate to other fields could be confusing.
- 5.2 One of the advantages of the distributed model is avoiding the need for registered professionals who extend their practice having to register with two different statutory regulators, also known as 'dual registration'. When professionals practice

in two distinct regulated areas of practice they are required to do this. Examples might include doctors who also practise as dentists, or physiotherapists who are also osteopaths. We believe it is entirely right that a registrant's conduct should be subject to the scrutiny of different regulators if they hold dual registration. This was supported by the majority of responses to our *Call for Information*.

- 5.3 When an area of practice develops as a natural extension to their primary function, as illustrated in the examples provided in Section 2, we do not believe that dual registration would be a proportionate response to this issue. The example of oral and maxillofacial surgeons (see Section 3) shows that dual registration can be an unnecessary regulatory burden.
- 5.4 Another advantage suggested is that distributed regulation would mean that it was clear which standards registrants should follow. However, it is important to acknowledge that while regulators set the standards for conduct and competence, they do not set standards for clinical practice. Therefore to expect the regulators to do so in evolving areas of healthcare practice would be to present them with new challenges. They generally refer to guidance produced by Royal Colleges and other professional bodies to describe what is expected of registrants' clinical practice. For example:

'Clinical standards in dentistry are constantly developing. We do not issue clinical guidelines or statements on clinical standards.²⁵

- General Dental Council

'The GOC does not issue any professional guidance apart from the codes of conduct. Instead, we review the guidance that is issued by other professional and representative optical bodies, such as the College of Optometrists and the Association of British Dispensing Opticians. We often refer to their guidance and advice in aspects of our work. ²⁶

- General Optical Council

In our view this would represent a considerable change in practice and a challenge to the introduction of any formal model of distributed regulation across the statutory regulators.

5.5 Given the mix of advantages and disadvantages the model poses, it is possible that introducing a new model may not enhance patient safety and public protection in a proportionate fashion. The GMC told us that distributed regulation could represent a shift away from a model of regulating title to regulating function, which 'carries significant risks associated with added complexity and inflexibility, without necessarily enhancing public protection,' and we find this a persuasive argument.

²⁵ GDC. 2005. Standards for Dental Professionals. London: GDC.

²⁶ The GOC website

6. Sharing responsibility for extended practice

- 6.1 We understand that new risks may emerge as registered professionals extend their practice. However, it is evident that there are a range of organisations and individuals who already have a responsibility or the opportunity to contribute to the management of these risks.
- In our *Policy Framework*,²⁷ we state that 'it is the professionalism of health professionals which prevents them from attempting procedures which are beyond their competence, and ensures that they will involve colleagues with appropriate competence where necessary.' We believe that there is an onus on health professionals to only practice in areas they are trained and competent to do so (see Annex 2). As such, we reiterate the finding we made in *Advanced Practice*: 'Professionals are accountable to their regulatory body for all of their professional activities, whatever the level and context of their practice, the title they use or the type of activities they undertake.²⁸
- 6.3 In addition to individual responsibility, it is also the responsibility of the employer to ensure that the creation of any new or extended role comes with appropriate support and performance management mechanisms. It is important for the health system to have flexibility over how it utilises its resources to respond to service requirements, and to therefore deploy its staff appropriately. The employer must ensure that any professional working in these roles is qualified and trained to do so, and that its clinical governance and administrative systems can support the maintenance and development of individual professional competence.
- 6.4 The regulators are able to play a role in managing risks from emerging areas of extended practice. They can, if necessary, make annotations on the register to indicate where a professional has undertaken a post-registration qualification and/or acquired additional skills and competence in a particular field. This information can be presented in specialist lists, as held by the GMC and GDC, or as annotations to the register, as in the case of PSNI and RPSGB, for example. The GDC keeps specialist lists for dentists in 13 areas. They told us:
 - "...inclusion on a specialist list demonstrates to patients that a dentist is able to work at a level significantly beyond that of basic registration in a particular area of practice..."
- 6.5 We believe that only in exceptional circumstances should a regulator pursue the creation of a specialist list or annotation on its register. Any marking should reflect the extra risk posed to the public. This echoes our conclusions in our report on advanced practice:
 - 'Primary responsibility for the governance of new roles designed to meet the needs of the service provision environment should rest with employers and commissioners. ... Additional intervention by regulatory bodies would only contribute to public protection were the arrangements in place inadequately controlling the types of practice professionals were undertaking.'

²⁷ CHRE. 2009. *Policy Framework*. London: CHRE.

²⁸ CHRE. 2009. Advanced Practice. London: CHRE.

7. Conclusions and recommendations

- 7.1 In assessing whether regulators have the tools to manage extended practice, we have considered our test for right-touch regulation. This requires us to identify the problem before the solution, and then to quantify the risks associated with it. They also direct us to focus on outcomes not inputs. We state in our *Policy Framework*²⁹ that 'making changes to regulatory functions can be a solution, but we do not assume it is always the most appropriate or proportionate response to a problem'.
- 7.2 We believe that the broad areas of risk to patients associated with extended practice, identified in Section 3, can be managed by the tools that the regulators currently have at their disposal. Therefore we have not identified a need to establish a new model of regulation in these circumstances. In our view, regulators are already using proportionate and targeted approaches to regulating professionals as and when these new risks emerge. The example of oral and maxillofacial surgeons, for instance, illustrates how two regulators have worked together to reduce the burden of regulation whilst ensuring adequate protection of the public.
- 7.3 Good regulation should be shared across a wide range of stakeholders. Regulators should demonstrate agility in regulating professionals who extend their practice, in collaboration with the individual, their employer, professional bodies and other regulators. Regulators should continue to work with these stakeholders in order to protect the public and maintain standards of care. We do not, however, believe it is the place for regulators to set standards of clinical practice, in areas they currently oversee, or in unregulated areas or in areas covered elsewhere by other organisations. Investigation of fitness to practise cases that relate to areas of extended or specialist practice should call upon expert advice, mirroring the expectation on registrants to work to existing best practice within their areas of competence.
- 7.4 Assessing the mix of individual, employer and regulatory oversight of the roles fulfilled by registered health professionals may help to guide policymakers in identifying the appropriate course of action in different circumstances. Keeping a simple system of oversight and assurance is an important guiding principle, avoiding unnecessary blurring of boundaries and the introduction of complex models to regulate practice. With this in mind we suggest the following approaches for different instances of extended practice:
 - Where an extended role is identified by an employer (and that extended role builds on the primary function associated with their current registration, for example a nurse), the proportionate response is for their registration to remain with their existing regulator and for employers to assure themselves that the individual is capable of safe and effective care. This may be through the identification of necessary competencies and skills for the role, training and development needs in collaboration with professional bodies
 - In situations where professionals are fulfilling two distinctly separate roles that require separate registration it is appropriate that they are dually registered

²⁹ CHRE. 2009. Policy Framework. London: CHRE.

- When a registrant extends their practice to unregulated areas, the codes and standards underpinning their existing professional registration make it clear that this should only be done in line with agreed good practice. Furthermore, they should guard against inadvertently providing false reassurance, by virtue of their registered status, about the quality and efficacy of treatments where it has been questioned.
- 7.5 A fourth example of managing risks of extended practice arises when risks to patient safety and public protection are managed through the regulator. Annotations to the register or specialist lists are an appropriate mechanism for regulators to accommodate their registrants when they extend their professional practice, pose a greater risk to patients, and require different levels of proficiency, to those traditionally associated with the profession. However, we believe this approach should only be used in exceptional circumstances, in order to protect the public, and in practical terms it may be determined by a critical mass of registrants extending their practice for this to represent a proportionate regulatory reaction. Establishing a specialist list or annotation should not be used as a symbol of professional status.
- 7.6 We therefore <u>recommend</u> that the following principles are adhered to at the individual, employer, regulator and Government level when managing areas of extended practice:
 - Registered health professionals should only practice in areas that they are competent to do so; they are responsible for the care that they provide to patients
 - Employers should have the appropriate support and performance management systems in place if it employs health professionals in extended roles
 - Regulators should ensure their codes of conduct adequately reflect the requirement for health professionals to stay up to date and to operate safely within their areas of competence
 - Regulators should only pursue the option of creating a specialist list or annotation on the register when all other approaches have been exhausted
 - The Secretary of State for Health and Ministers in the Devolved Administrations should assess any application to change legislation in relation to specialist lists or annotations on a register solely against the risks posed to patient safety and public protection
 - All parties should demonstrate an active commitment to cooperating and sharing information to manage risks to patient safety and public protection.

Annex 1: List of organisations who responded to our Call for Information

The health professional regulators
Individual members of our public and professional stakeholder networks
Association of Cardiothoracic Surgical Care Practitioners
British Dental Association
Complementary and Natural Healthcare Council
The National Association of Assistants in Surgical Practice
The National Clinical Assessment Service
Royal College of Nursing
Royal College of Physicians and Surgeons of Glasgow
The Society of Chiropodists and Podiatrists

Annex 2: Regulators' approach to professionals acting within their competence and staying up to date

Regulator	Approach
GCC	The GCC's <i>Code of Practice</i> states that, 'Chiropractors must recognise and work within the limits of their knowledge, skills and experience' and that 'Chiropractors must maintain and improve their professional knowledge, skills and performance' 30
GDC	The GDC informs its registrants that they are still subject to their standards of ethics and behaviour when using complementary (i.e. unregulated) therapies, 'including when using these therapies within and outside of dental treatment'. ³¹
	Standards for Dental Professionals states that 'As a dental professional, you are responsible for making sure you do the following: 'Be familiar with and understand Current standards which affect your work; and Relevant guidelines issued by organisations other than us; and Available sources of evidence that support current standards'
	 It goes on to state that dental professionals should: 'Recognise that your qualification for registration was the first stage in your professional education. Develop and update your knowledge and skills throughout your working life. 'Continuously review your performance, skills and professional performance. Reflect on them, and identify and understand your limits as well as your strengths 'Find out about current best practice in the fields in which you work. Provide a good standard of care based on available up-to-date evidence and reliable guidance'32

³⁰ GCC. 2005. *Code of Practice and Standard of Proficiency*. London: GCC. Note: The 2010 code will state, 'Knowing your own limits: You must recognise and work within the limits of your own knowledge, skills and competence.'

³¹ GDC response to our Call for Information.

³² GDC. 2005. Standards for dental professionals. London: GDC.

GMC	Good Medical Practice states that registrants must, 'recognise and work within the limits of your competence'. It also states that 'you 'must keep your knowledge and skills up to date throughout your working life. You should be familiar with relevant guidelines and developments that affect your work. You should regularly take part in educational activities that maintain and further develop your competence and performance' and that 'You must keep up to date with, and adhere to, the laws and codes of practice relevant to your work'.
GOC	The GOC <i>Code of Conduct</i> states its registrants must, 'Recognise, and act within, the limits of your professional competence' and 'Keep professional knowledge and skills up to date'. ³⁴
GOsC	The GOsC is currently developing its scope of practice for osteopaths, but reaffirmed that 'regulators should regulate the whole practice of those they registerThe public could be at risk if regulation is too rigidly defined.'35 The GOsC's <i>Code of Practice</i> states that osteopaths are expected to recognise and work within the limits of their competence and should
	maintain and develop their knowledge and skills. 36
HPC	The HPC does not prescribe the areas in which their registrants work. ³⁷ Their <i>Standards of conduct, performance and ethics</i> states, 'You must act within the limits of your knowledge, skills and experience and, if necessary, refer the matter to another practitioner.' It also states that 'You must keep your professional knowledge and skills up to date. You must make sure that your knowledge, skills and performance are of a good quality, up to date, and relevant to your scope of practice'. ³⁸

³³ GMC. 2006. *Good Medical Practice*. London: GMC.

³⁴ GOC. 2010. Code of Conduct for Individual Registrants. London: GOC.

³⁵ GOsC response to our *Call for Information*.

³⁶ GOsC. 2005. Code of Practice. London: GOsC

³⁷ HPC response to our *Call for Information*.

³⁸ HPC. 2008. Standards of conduct, performance and ethics. London: HPC.

NMC	The Code states:
	'Keep your skills and knowledge up to date
	You must have the knowledge and skills for safe and effective
	practice when working without direct supervision
	 You must keep your knowledge and skills up to date throughout your working life
	Use the best available evidence
	 You must deliver care based on the best available evidence or best practice
	You must ensure any advice you give is evidence based if you are suggesting healthcare products or services'
	It also states that 'You must ensure that the use of complementary or alternative therapies is safe and in the best interests of those in your care.'39
PSNI	PSNI's Code of Ethics states that registrants must, 'Only practise within
	your realm of competency and refer to others where necessary' and they must 'Keep your knowledge and skills up to date, evidence-based and relevant to your role and responsibilities.' 40
RPSGB	The RPSGB's <i>Code</i> states registrants must 'Recognise the limits of your professional competence; practise only in those areas in which you are competent to do so and refer to others where necessary' and must 'Maintain and improve the quality of your work by keeping your knowledge and skills up to date, evidence-based and relevant to your role and responsibilities'. ⁴¹

^{NMC. 2008.} *The Code*. London: NMC.
PSNI. 2009. *Code of ethics for pharmacists*. Belfast: PSNI.
RPSGB. 2009. Code of Ethics. London: RPSGB

Council for Healthcare Regulatory Excellence

11 Strand London WC2N 5HR

Telephone: **020 7389 8030** Fax: **020 7389 8040** Email: info@chre.org.uk Web: www.chre.org.uk

